

# DII EPMO – Project Deliverables Matrix

| Deliverable / Artifact                              | Required Project Tracks |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
|---|-------------------------|----------|------|---------|-------|---------|----------|------|---------|-------|---------|----------|------|---------|-------|
|   | Light                   |          |      |         |       | Classic |          |      |         |       | Robust  |          |      |         |       |
|   | Explore                 | Initiate | Plan | Execute | Close | Explore | Initiate | Plan | Execute | Close | Explore | Initiate | Plan | Execute | Close |
| <b>EXPLORE</b>                                      |                         |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">2-Business Case and Cost Analysis</a>   | C                       |          |      |         |       | C       |          |      |         |       | C       |          |      |         |       |
| <b>INITIATE</b>                                     |                         |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">2-Scope Statement</a>                   |                         | PM       |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">1-Abbreviated Charter</a>               |                         |          |      |         |       |         | PM       |      |         |       |         |          |      |         |       |
| <a href="#">1-Charter</a>                           |                         |          |      |         |       |         |          |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – Test Cases</a>            |                         | PM       |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – ChangeLog</a>             |                         |          |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – Action Items</a>          |                         |          |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – Issues</a>                |                         |          |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – Budget</a>                |                         |          |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – RACI</a>                  |                         |          |      |         |       |         |          |      |         |       |         | PM       |      |         |       |
| <a href="#">Project Log – Risk Log</a>              |                         |          |      |         |       |         |          |      |         |       |         | PM       |      |         |       |
| <b>PLAN</b>   |                         |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">Project Log – Requirements</a>          |                         |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">3-MS Project Plan</a>                   |                         |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">Project Log – Communication Plan</a>    |                         |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">1-Project Management Plan</a>           |                         |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">5-Implementation Plan</a>               |                         |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <b>EXECUTE</b>                                      |                         |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">7-Summary Status Report</a>             |                         |          |      | PM      |       |         |          |      | PM      |       |         |          |      |         |       |
| <a href="#">7-Detailed Status Report</a>            |                         |          |      |         |       |         |          |      |         |       |         |          |      | PM      |       |
| <a href="#">7-Meeting Agenda and Discussion Log</a> |                         |          |      |         |       |         |          |      | PM      |       |         |          |      | PM      |       |
| <a href="#">5-Test Plan</a>                         |                         |          |      |         |       |         |          |      | PM      |       |         |          |      | PM      |       |
| <a href="#">1-Change Request</a>                    |                         |          |      |         |       |         |          |      | PM      |       |         |          |      | PM      |       |
| <b>CLOSE</b>  |                         |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">1-Final/formal Acceptance *</a>         |                         |          |      |         |       |         |          |      |         | PM    |         |          |      |         | PM    |
| <a href="#">1-Customer Satisfaction Survey</a>      |                         |          |      |         |       |         |          |      |         | PM    |         |          |      |         | PM    |
| <a href="#">1-Lessons Learned</a>                   |                         |          |      |         |       |         |          |      |         | PM    |         |          |      |         | PM    |

## Legend:

- ✓ # before Deliverable/Artifact name: represents one of the 9 PMBOK Knowledge Area folders.  
Project Log has no number because it's located at the root of all 9 folders.
- ✓ C: Customer
- ✓ BA: Business Analyst
- ✓ PM: Project Manager
- ✓ \* : Formal Acceptance is completed for deliverables anytime throughout project process.

## DII EPMO - Situationally Optional Deliverables

| Situationally Optional Deliverables                   | Situationally Optional - Project Tracks |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
|---|---|----------|------|---------|-------|---------|----------|------|---------|-------|---------|----------|------|---------|-------|
|   | Light                                   |          |      |         |       | Classic |          |      |         |       | Robust  |          |      |         |       |
|   | Explore                                 | Initiate | Plan | Execute | Close | Explore | Initiate | Plan | Execute | Close | Explore | Initiate | Plan | Execute | Close |
| <b>Optional EXPLORE</b>                               |   |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">0-Budget Request Form</a>                 | C                                       |          |      |         |       | C       |          |      |         |       | C       |          |      |         |       |
| <a href="#">4-Cost Benefit Analysis</a>               | BA                                      |          |      |         |       | BA      |          |      |         |       | BA      |          |      |         |       |
| <b>Optional INITIATE</b>                              |   |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">4-VISION Project Code Request</a>         |   | PM       |      |         |       |         | PM       |      |         |       |         | PM       |      |         |       |
| <b>Optional PLAN</b>                                  |   |          |      |         |       |         |          |      |         |       |         |          |      |         |       |
| <a href="#">1-Issue Management Plan</a>               |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">1-Change Management Plan</a>              |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">1-Business Impact Analysis</a>            |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">2-Abbreviated Requirements</a>            |   |          | BA   |         |       |         |          | BA   |         |       |         |          |      |         |       |
| <a href="#">2-Detailed Requirements</a>               |   |          |      |         |       |         |          | BA   |         |       |         |          | BA   |         |       |
| <a href="#">2-Business Requirements Report</a>        |   |          |      |         |       |         |          |      |         |       |         |          | BA   |         |       |
| <a href="#">2-Requirements Traceability Matrix</a>    |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">2-Scope Management Plan</a>               |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">2-Detailed Design Document</a>            |   |          | EA   |         |       |         |          | EA   |         |       |         |          | EA   |         |       |
| <a href="#">3-Large MS-Project Plan</a>               |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">3-Large MS-Project Plan-Technical</a>     |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">3-Schedule Checklist</a>                  |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">4-Cost Estimate Summary</a>               |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">4-Detailed Effort and Cost Estimating</a> |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">4-Std Cost Estimating Assumptions</a>     |   |          | BA   |         |       |         |          | BA   |         |       |         |          | BA   |         |       |
| <a href="#">5-Quality Management Plan</a>             |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">5-Quality Assurance Checklist</a>         |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">6-Human Resource Management Plan</a>      |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">6-Resource Requirements</a>               |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">6-Responsibility Matrix</a>               |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">6-Team Directory</a>                      |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">7-Communications Management Plan</a>      |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">7-Kickoff Meeting Log</a>                 |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">8-Abbreviated Risk Management Plan</a>    |   |          |      |         |       |         |          | PM   |         |       |         |          |      |         |       |
| <a href="#">8-Risk Management Plan</a>                |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">8-Risk Assessment Exercise</a>            |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">8-Risk Factors Checklist</a>              |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">8-Risk Identification Worksheet</a>       |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">8-SWOT Analysis Worksheet</a>             |   |          |      |         |       |         |          |      |         |       |         |          | PM   |         |       |
| <a href="#">9-Procurement Management Plan</a>         |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">9-SLA</a>                                 |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">9-RFP</a>                                 |   |          | PM   |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">9-RFP MS Project Plan</a>                 |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |
| <a href="#">9-RFP Steps</a>                           |   |          |      |         |       |         |          | PM   |         |       |         |          | PM   |         |       |

## DII EPMO - Situationally Optional Deliverables

|  |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    |    |
|--|--|--|----|----|----|--|--|----|----|----|--|--|--|----|----|----|
| <a href="#">9-QA Checklist for Outsourced</a>    |  |  |    |    |    |  |  | PM |    |    |  |  |  | PM |    |    |
| <a href="#">9-Statement of Work (SOW)</a>        |  |  | PM |    |    |  |  | PM |    |    |  |  |  | PM |    |    |
| <a href="#">9-AA-14</a>                          |  |  | PM |    |    |  |  | PM |    |    |  |  |  | PM |    |    |
| <a href="#">9-Sole Source Justification</a>      |  |  | PM |    |    |  |  | PM |    |    |  |  |  | PM |    |    |
| <a href="#">9-Deliverable Management Process</a> |  |  |    |    |    |  |  | PM |    |    |  |  |  | PM |    |    |
| <b>Optional EXECUTE</b>                          |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    |    |
| <a href="#">1-Issue Log</a>                      |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">1-Issue Submission Form</a>          |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">1-Change Control Log</a>             |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">1-Change Request Form</a>            |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">4-Budget Log</a>                     |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">5-Acceptance Criteria</a>            |  |  |    |    |    |  |  |    |    |    |  |  |  |    | PM |    |
| <a href="#">5-Test Case Matrix</a>               |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">6-Action Item Log</a>                |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">7-Communication Matrix</a>           |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">8-Risk Submission Form</a>           |  |  |    |    |    |  |  |    |    |    |  |  |  |    | PM |    |
| <a href="#">8-Risk Tracking Log</a>              |  |  |    |    |    |  |  |    |    |    |  |  |  |    | PM |    |
| <a href="#">9-Independent Review Summary</a>     |  |  |    |    |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Independent Review SOW</a>         |  |  |    |    |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Independent Review RFQ</a>         |  |  |    |    |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Vender Presentation Rating</a>     |  |  |    |    |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Vendor Proposal Rating</a>         |  |  |    |    |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Abbreviated Vendor Reference</a>   |  |  |    |    |    |  |  |    | PM |    |  |  |  |    |    |    |
| <a href="#">9-Vendor Reference Check</a>         |  |  |    |    |    |  |  |    |    |    |  |  |  |    | PM |    |
| <a href="#">9-Confidentiality Agreement</a>      |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <a href="#">9-Non-disclosure Agreement</a>       |  |  |    | PM |    |  |  |    | PM |    |  |  |  |    | PM |    |
| <b>Optional CLOSE</b>                            |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    |    |
| <a href="#">1-Documentation Summary</a>          |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Closeout questions</a>             |  |  |    |    | PM |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Closeout Report</a>                |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    | PM |
| <a href="#">1-Completion Checklist</a>           |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Acceptance</a>               |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Gate 0 Checklist</a>         |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Gate 1 Checklist</a>         |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Gate 2 Checklist</a>         |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Gate 3 Checklist</a>         |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Phase Gate 4 Checklist</a>         |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Support Transition Plan</a>        |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Customer Review</a>                |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">1-Peer Review</a>                    |  |  |    |    |    |  |  |    |    | PM |  |  |  |    |    | PM |
| <a href="#">5-Project Scorecard</a>              |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    | PM |
| <a href="#">5-End of Project Metrics</a>         |  |  |    |    |    |  |  |    |    |    |  |  |  |    |    | PM |